



# **GOSPORT**

**Borough Council**

## **DRAFT BUDGET 2021/22**



## GENERAL FUND BUDGET

### SUMMARY 2020/2021 REVISED, ESTIMATE 2021/2022

	ORIGINAL 2020/2021 £	REVISED 2020/2021 £	BUDGET 2021/2022 £
<b>GENERAL FUND BUDGET</b>			
COMMUNITY BOARD	5,642,290	6,706,930	5,742,470
HOUSING BOARD	340,890	876,350	371,620
ECONOMIC DEVELOPMENT BOARD	966,040	1,005,040	1,043,990
POLICY AND ORGANISATION BOARD	3,332,890	3,358,650	3,345,020
<b>TOTAL NET EXPENDITURE</b>	<b>10,282,110</b>	<b>11,946,970</b>	<b>10,503,100</b>
<b>REVENUE CONTRIBUTION TO CAPITAL</b>	486,540	486,540	1,263,260
<b>TRANSFER TO/(FROM) RESERVES</b>			
REVENUE FINANCING RESERVE	(196,010)	(542,280)	(1,180,620)
STABILITY AND RESILIENCE RESERVE	-	2,793,770	(2,443,910)
COVID-19 RESERVE	-	-	652,550
INCOME COMPENSATION SCHEME RESERVE	-	440,240	(146,750)
<b>BUDGET TOTAL</b>	<b>10,572,640</b>	<b>15,125,240</b>	<b>8,647,630</b>
<b>FINANCED BY</b>			
<b>COUNCIL TAX</b>	(6,216,200)	(6,216,200)	(6,296,590)
<b>GOVERNMENT GRANTS</b>	(456,570)	(1,775,160)	(1,125,680)
<b>BUSINESS RATES RETENTION</b>	(3,899,870)	(7,133,880)	(1,225,360)
	<b>(10,572,640)</b>	<b>(15,125,240)</b>	<b>(8,647,630)</b>

### Impact of COVID on the General Fund (Appendix A)

Although the Government has allocated some emergency funding to help local authorities respond to the COVID pandemic, this has still resulted in a significant net cost to the Council.

The financial support so far from government falls into two main categories, general emergency support and targeted funding for specific services. The revised budget board totals above reflect additional COVID expenditure of £1.9m, loss of income totalling £1.131m and this has been partly offset by grants/income of £1.175m.

The cost of 1.856m has been further reduced by £1.346m non-specific Government funding included within Government Grants above, leaving a net financial impact on the General Fund on £0.51m which will be funded from reserves.

The board totals for 2021/22 do not include any impact for COVID, the Council has created a COVID-19 Reserve to fund any potential costs or income losses in 2021/22.

## SUMMARY OF REVENUE ESTIMATES 2021/2022

	ORIGINAL 2020/2021 £	REVISED 2020/2021 £	BUDGET 2021/2022 £	Page
<b>COMMUNITY BOARD</b>				
Leisure & Culture	2,274,190	3,330,000	2,385,240	5
Waste	1,510,110	1,494,650	1,598,310	5
Streetscene	592,810	648,830	520,420	7
Community Safety	301,500	264,490	279,600	9
Environmental Services	446,230	434,090	449,560	9
Misc Environmental & Transportation	536,760	555,470	531,570	11
Cemetery	(19,310)	(20,600)	(22,230)	11
	<b>5,642,290</b>	<b>6,706,930</b>	<b>5,742,470</b>	
<b>HOUSING BOARD</b>				
Home Adaptation Grants	12,910	13,070	13,380	15
Private Sector Housing	77,170	80,570	82,760	15
Homelessness	355,350	871,520	371,400	15
Other General Fund Housing	(104,540)	(88,810)	(95,920)	15
<b>Board Total</b>	<b>340,890</b>	<b>876,350</b>	<b>371,620</b>	
<b>ECONOMIC DEVELOPMENT BOARD</b>				
Economic Prosperity	264,840	336,430	300,490	21
Market	(8,540)	(9,390)	(7,550)	21
Town Harbour Foreshore	218,970	218,540	213,870	21
Events	63,250	51,300	91,700	21
Properties	137,870	153,280	126,240	23
Marketing and Tourism	196,250	164,650	214,490	23
Local Plan	93,400	90,230	104,750	23
<b>Board Total</b>	<b>966,040</b>	<b>1,005,040</b>	<b>1,043,990</b>	
<b>POLICY AND ORGANISATION BOARD</b>				
Registration of Electors	233,310	192,050	251,820	27
Local Land Charges	26,310	29,060	28,560	27
Housing Benefits	724,500	595,510	659,200	27
Local Taxation	332,450	405,860	344,140	29
Development Services	968,850	973,640	967,940	29
Licensing & Registration	35,960	39,600	49,000	31
Assistance to Voluntary Organisations	253,170	247,520	225,980	31
Corporate & Civic Expenses	1,112,700	1,098,090	1,224,010	33
Miscellaneous Services	466,770	636,480	384,960	35
Other Corporate Areas	(821,130)	(859,160)	(790,590)	35
<b>Board Total</b>	<b>3,332,890</b>	<b>3,358,650</b>	<b>3,345,020</b>	
<b>GRAND TOTAL OF ALL BOARDS</b>	<b>10,282,110</b>	<b>11,946,970</b>	<b>10,503,100</b>	

## COMMUNITY BOARD

### SUMMARY OF REVENUE ESTIMATES 2021/2022

<b>SERVICE</b>	<b>ORIGINAL 2020/2021 £</b>	<b>REVISED 2020/2021 £</b>	<b>BUDGET 2021/2022 £</b>	<b>Page</b>
Leisure & Culture	2,274,190	3,330,000	2,385,240	5
Waste	1,510,110	1,494,650	1,598,310	5
Streetscene	592,810	648,830	520,420	7
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Environmental Services	446,230	434,090	449,560	9
Misc Environmental & Transportation	536,760	555,470	531,570	11
Cemetery	(19,310)	(20,600)	(22,230)	11
<b>Board Total</b>	<b>5,642,290</b>	<b>6,706,930</b>	<b>5,742,470</b>	

## COMMUNITY BOARD

### LEISURE & CULTURE

	ORIGINAL 2020/2021 £	REVISED 2020/2021 £	BUDGET 2021/2022 £
Open Spaces	1,263,730	1,478,280	1,242,320
Outdoor Sports	311,570	407,130	394,080
Leisure Centre (see breakdown below)	312,590	1,064,990	367,090
Splash Parks (see breakdown below)	110,500	96,850	101,450
Countryside Management	140,890	155,550	142,070
Museum	69,940	70,020	77,120
Allotments	64,970	57,180	61,110
<b>Net Expenditure</b>	<b>2,274,190</b>	<b>3,330,000</b>	<b>2,385,240</b>

#### Leisure Centre

The Leisure Centre opened in December 2012, facilities include a 25m swimming pool, gym, eight five-a-side and one seven-a-side synthetic football pitches, along with a multi-purpose sports hall. In January 2018 a new gym extension opened.

Running costs	14,580	667,000	14,580
Administration Recharges	13,300	17,300	18,300
Capital Finance (Depreciation)	403,700	453,200	453,200
Income from profit share / COVID Grant	(30,000)	(72,510)	(30,000)
Income from management charge	(88,990)	-	(88,990)
	<b>312,590</b>	<b>1,064,990</b>	<b>367,090</b>

#### Splash Parks

Gosport Splash Parks have been designed and provided by Gosport Borough Council as a free outside play facility with traditional all year round play equipment and water features which are open in the Summer only.

Running costs	69,600	68,450	50,250
Administration Recharges	5,800	5,600	28,400
Capital Finance (Depreciation)	35,100	22,800	22,800
	<b>110,500</b>	<b>96,850</b>	<b>101,450</b>

### WASTE

The Council operates recycling collection centres for glass, clothes, shoes and textiles through a number of sites across the Borough. A scheme for the kerbside collection of mixed dry recyclable materials is operated throughout the Borough. A garden waste scheme was introduced in February 2018, allowing Gosport residents to sign up and get a 240-litre wheelie bin for their green waste.

A service is also provided for unwanted domestic items (for which a charge is made). All waste arising in the Borough that is not recycled is transported to the Energy Recovery Facility at Portsmouth.

## COMMUNITY BOARD

	ORIGINAL 2020/2021 £	REVISED 2020/2021 £	BUDGET 2021/2022 £
<b>LEISURE &amp; CULTURE</b>			
Employees	5,530	2,130	1,520
Premises	358,790	455,230	364,570
Transport	7,770	6,880	6,900
Supplies and Services	202,130	885,570	194,350
Third Party Payments	1,324,370	1,315,750	630,680
Administration Recharges	453,100	446,200	1,151,200
Capital Finance	567,200	706,100	706,100
	<u>2,918,890</u>	<u>3,817,860</u>	<u>3,055,320</u>
Income			
- Fees & Charges	(99,970)	(33,860)	(99,970)
- Rents, Lettings & Wayleaves	(356,320)	(221,200)	(357,490)
- Other	(188,410)	(232,800)	(212,620)
	<u>(644,700)</u>	<u>(487,860)</u>	<u>(670,080)</u>
<b>NET EXPENDITURE</b>	<b><u>2,274,190</u></b>	<b><u>3,330,000</u></b>	<b><u>2,385,240</u></b>
<b>WASTE</b>			
Supplies and Services	64,450	62,080	37,270
Third Party Payments	1,475,960	1,511,370	1,532,480
Administration Recharges	236,500	217,600	246,800
Capital Finance	17,600	17,600	17,600
	<u>1,794,510</u>	<u>1,808,650</u>	<u>1,834,150</u>
Income	(284,400)	(314,000)	(235,840)
<b>NET EXPENDITURE</b>	<b><u>1,510,110</u></b>	<b><u>1,494,650</u></b>	<b><u>1,598,310</u></b>

## COMMUNITY BOARD

### STREETSCENE

#### CAR PARKS

There are currently 2,239 off-street and foreshore parking spaces provided within Gosport and Lee on the Solent.

#### OTHER

The Council has responsibility for enforcing legislation and local byelaws regarding dogs and abandoned vehicles

	ORIGINAL 2020/2021 £	REVISED 2020/2021 £	BUDGET 2021/2022 £
<b>Expenditure comprises</b>			
Abandoned/Unwanted Vehicles	60,610	60,610	63,110
Dog Control	62,190	61,960	64,030
Public Conveniences	195,440	145,670	149,000
Street Cleansing	421,030	411,740	434,530
Flower Bed, Shrubbery & High Street Maintenance	350,440	345,090	302,520
Enforcement Services	64,300	65,580	66,600
	<u>1,154,010</u>	<u>1,090,650</u>	<u>1,079,790</u>
<b>Income comprises</b>			
Dog Control	(1,000)	(1,000)	(1,000)
Public Conveniences	(360)	(240)	(330)
Flower Bed, Shrubbery & High Street Maintenance	(92,630)	(94,910)	(96,400)
Enforcement of Fixed Penalties	(2,500)	(4,850)	(2,500)
	<u>(96,490)</u>	<u>(101,000)</u>	<u>(100,230)</u>
<b>Net Expenditure</b>	<u>1,057,520</u>	<u>989,650</u>	<u>979,560</u>



## COMMUNITY BOARD

	ORIGINAL 2020/2021 £	REVISED 2020/2021 £	BUDGET 2021/2022 £
<b>STREETSCENE</b>			
<b>CAR PARKS</b>			
Premises	114,450	114,590	96,190
Supplies and Services	68,910	71,470	75,540
Third Party Payments	39,530	39,930	40,930
Administration Recharges	289,300	292,800	299,300
Capital Finance	13,100	17,900	17,900
	525,290	536,690	529,860
Income			
- Car Park Fees	(826,000)	(493,920)	(826,000)
- Car Park Permits	(104,900)	(79,900)	(104,900)
- Parking Fines	(58,100)	(16,050)	(58,100)
- Advertising and Other Income	(1,000)	(3,640)	-
- COVID Grant	-	(284,000)	-
	(990,000)	(877,510)	(989,000)
<b>NET INCOME</b>	<b>(464,710)</b>	<b>(340,820)</b>	<b>(459,140)</b>
<b>OTHER</b>			
Premises	90,450	80,970	39,900
Supplies and Services	15,530	9,900	12,910
Third Party Payments	643,730	645,780	473,680
Administration Recharges	294,200	277,600	476,900
Capital Finance	110,100	76,400	76,400
	1,154,010	1,090,650	1,079,790
Income	(96,490)	(101,000)	(100,230)
<b>NET EXPENDITURE</b>	<b>1,057,520</b>	<b>989,650</b>	<b>979,560</b>
<b>NET EXPENDITURE</b>	<b>592,810</b>	<b>648,830</b>	<b>520,420</b>

## COMMUNITY BOARD

### COMMUNITY SAFETY

The Community Safety Section works together with the Gosport Community Safety Partnership to co-ordinate the development and implementation of a Strategy to reduce crime and disorder across the Borough and develops innovative and effective initiatives in support of the strategy objectives.

	ORIGINAL 2020/2021 £	REVISED 2020/2021 £	BUDGET 2021/2022 £
CCTV	210,410	214,660	215,870
Community Safety Priorities	3,380	1,730	2,200
Administration Recharges	175,700	143,900	158,700
Capital Finance	16,500	2,000	2,000
	405,990	362,290	378,770
CCTV Partner Contributions	(104,490)	(97,800)	(99,170)
<b>Net Expenditure</b>	301,500	264,490	279,600

### ENVIRONMENTAL SERVICES

#### Environmental Health Services - Commercial

Food, Safety and Hygiene	124,570	121,910	125,380
Public Health	14,450	12,740	14,490
Health & Safety	68,280	66,760	68,770
<b>Net Expenditure</b>	207,300	201,410	208,640

#### Environmental Health Services - Pollution & Environment

Pollution Control	135,400	132,370	136,390
Rodent and Pest Control	70,130	69,340	70,230
Gypsy and Traveller Services	17,500	17,970	18,500
Health Initiatives	15,900	13,000	15,800
<b>Net Expenditure</b>	238,930	232,680	240,920

## COMMUNITY BOARD

	ORIGINAL 2020/2021 £	REVISED 2020/2021 £	BUDGET 2021/2022 £
<b>COMMUNITY SAFETY</b>			
Premises	9,270	10,790	10,210
Transport	1,950	1,730	1,780
Supplies and Services	64,220	65,320	64,400
Third Party Payments	138,350	138,550	141,680
Administration Recharges	175,700	143,900	158,700
Capital Finance	16,500	2,000	2,000
	405,990	362,290	378,770
Income	(104,490)	(97,800)	(99,170)
<b>NET EXPENDITURE</b>	<b>301,500</b>	<b>264,490</b>	<b>279,600</b>
 <b>ENVIRONMENTAL SERVICES</b>			
<b>Environmental Health Services - Commercial</b>			
Supplies and Services	5,000	3,500	5,000
Third Party Payments	182,500	178,010	183,340
Administration Recharges	19,800	19,900	20,300
<b>NET EXPENDITURE</b>	207,300	201,410	208,640
 <b>Environmental Health Services - Pollution &amp; Environment</b>			
Supplies and Services	2,800	2,070	2,800
Third Party Payments	195,360	190,560	196,270
Administration Recharges	51,900	50,200	53,400
	250,060	242,830	252,470
Income	(11,130)	(10,150)	(11,550)
<b>NET EXPENDITURE</b>	238,930	232,680	240,920
<b>NET EXPENDITURE</b>	<b>446,230</b>	<b>434,090</b>	<b>449,560</b>

## COMMUNITY BOARD

	ORIGINAL 2020/2021 £	REVISED 2020/2021 £	BUDGET 2021/2022 £
<b>MISC ENVIRONMENTAL &amp; TRANSPORTATION</b>			
Pontoons (Gosport Ferry & Hardway Walkashore)	(52,240)	(52,110)	(52,090)
Environmental Maintenance & Improvements	34,230	29,320	29,800
Street Name Plates - Maintenance	13,920	12,090	12,190
Christmas Entertainment, Decorations & Lighting	33,800	6,500	20,200
Forton Lake Bridge	19,300	17,600	18,010
Coastal Services	148,390	166,330	136,030
Coast Protection	234,810	230,970	233,280
Tenanted Buildings	52,340	89,760	77,740
Event road management	52,210	55,010	56,410
<b>Net Expenditure</b>	<b>536,760</b>	<b>555,470</b>	<b>531,570</b>

## CEMETERY

Burial authorities may provide and maintain cemeteries whether in or outside their area under Section 214(2) of the Local Government Act 1972.

Article 15 (1) of the Local cemeteries Order 1977 empowers a burial Authority to charge fees as they think proper for or in connection with burials within their Cemetery and for the grant of a right to place a tombstone or other memorial and for additional inscriptions.

## COMMUNITY BOARD

	ORIGINAL 2020/2021 £	REVISED 2020/2021 £	BUDGET 2021/2022 £
<b>MISC ENVIRONMENTAL &amp; TRANSPORTATION</b>			
Premises	166,900	203,140	166,720
Supplies and Services	19,930	21,860	15,080
Third Party Payments	98,750	98,100	89,550
Administration Recharges	149,500	120,900	149,300
Capital Finance	191,000	200,600	200,600
	626,080	644,600	621,250
Income			
- Fees & Charges	(27,300)	(27,210)	(27,760)
- Rents	(60,920)	(60,920)	(60,920)
- Other	(1,100)	(1,000)	(1,000)
	(89,320)	(89,130)	(89,680)
<b>NET EXPENDITURE</b>	<b>536,760</b>	<b>555,470</b>	<b>531,570</b>
 <b>CEMETERY</b>			
Premises	23,090	23,260	24,830
Supplies and Services	4,780	16,460	4,770
Third Party Payments	150,020	150,200	18,370
Administration Recharges	66,800	66,100	193,800
	244,690	256,020	241,770
Income			
- Fees and Charges	(99,000)	(111,620)	(99,000)
- Portchester Crematorium Joint Board	(165,000)	(165,000)	(165,000)
	(264,000)	(276,620)	(264,000)
<b>NET EXPENDITURE</b>	<b>(19,310)</b>	<b>(20,600)</b>	<b>(22,230)</b>



## HOUSING BOARD

### SUMMARY OF REVENUE ESTIMATES 2021/2022

	ORIGINAL 2020/2021 £	REVISED 2020/2021 £	BUDGET 2021/2022 £	Page
<b>SERVICE</b>				
Home Adaptation Grants	12,910	13,070	13,380	15
Private Sector Housing	77,170	80,570	82,760	15
Homelessness	355,350	871,520	371,400	15
Other General Fund Housing	(104,540)	(88,810)	(95,920)	15
<b>Board Total</b>	<b>340,890</b>	<b>876,350</b>	<b>371,620</b>	

## **HOUSING BOARD**

### **HOME ADAPTATION GRANTS**

The Council provides a range of home improvement grants, subject to budget availability. Mandatory grants are paid towards eligible disabled adaptations. All other grants are dependant upon Council policy which is reviewed annually.

### **PRIVATE SECTOR HOUSING**

The expenditure relates to inspection of premises to assess whether they meet the Decent Homes Standard, structural defects, enforcing standards for overcrowding and houses in multiple occupation, and remedying conditions which might constitute a nuisance or danger to health. Statutory notices to remedy defects and unsatisfactory conditions are served when necessary.

The promotion of domestic energy efficiency improvements in order to meet statutory targets. The service includes the provision of direct financial assistance but relies primarily upon education and awareness raising to bring about changes in public attitude and behaviour.

This category also includes Housing Associations. The Council has also financially assisted a number of local Housing Associations in the construction or improvement of houses and has, in return, been allowed to nominate a proportion of the tenants. This assistance is expected to increase significantly through the provision of Local Authority Housing Association Grant, although this will have no effect on the revenue budget.

### **HOMELESSNESS**

The Council has been successful in targeting resources towards the prevention of homelessness helping to reduce the number of homelessness acceptances and the resulting accommodation costs incurred. An example of this is a significant reduction in Bed and Breakfast costs which has been achieved partly through investment in both Barclay House and Agnew Family Centre as a more cost effective provision of temporary accommodation for most households.

These budgets can be significantly influenced by external factors and will be closely monitored particularly to identify any variations arising from the impact of benefit changes to tenants. The accommodation strategy has been reviewed to minimise the impact on Council funding.



## HOUSING BOARD

	ORIGINAL 2020/2021 £	REVISED 2020/2021 £	BUDGET 2021/2022 £
<b>HOME ADAPTATION GRANTS</b>			
Supplies and Services	5,530	5,850	5,970
Third Party Payments	6,680	6,520	6,710
Administration Recharges	700	700	700
<b>NET EXPENDITURE</b>	<b>12,910</b>	<b>13,070</b>	<b>13,380</b>
<b>PRIVATE SECTOR HOUSING</b>			
Employees	12,150	12,150	12,240
Supplies and Services	300	300	300
Third Party Payments	65,120	63,520	65,420
Administration Recharges	6,600	6,600	6,800
	84,170	82,570	84,760
Income	(7,000)	(2,000)	(2,000)
<b>NET EXPENDITURE</b>	<b>77,170</b>	<b>80,570</b>	<b>82,760</b>
<b>HOMELESSNESS</b>			
Employees	-	230,000	-
Premises	-	469,180	-
Transport	-	28,000	-
Supplies and Services	1,295,550	1,579,700	1,315,600
Transfer Payments	236,410	343,430	343,430
Administration Recharges	521,500	497,100	522,900
	2,053,460	3,147,410	2,181,930
Income	(1,698,110)	(1,923,530)	(1,810,530)
Income - COVID Grant	-	(352,360)	-
<b>NET EXPENDITURE</b>	<b>355,350</b>	<b>871,520</b>	<b>371,400</b>
<b>STOKES BAY MOBILE HOME PARK</b>			
Premises	18,640	19,430	15,520
Supplies and Services	520	10	510
Third Party Payments	4,780	4,780	-
Administration Recharges	11,940	12,040	15,300
	35,880	36,260	31,330
Income	(140,420)	(125,070)	(127,250)
<b>NET INCOME</b>	<b>(104,540)</b>	<b>(88,810)</b>	<b>(95,920)</b>

## **HOUSING BOARD**

### **HOUSING REVENUE ACCOUNT**

The Housing Revenue Account (HRA) records expenditure and income relating to council houses and the provision of services to tenants.

Provisions governing the operation of the HRA were contained in the Local Government and Housing Act 1989. This defined what transactions should be recorded in the HRA and enabled the government to directly influence the finances of local authority housing through the housing subsidy system.

The 'self financing' system started in April 2012 allowing authorities to retain future rental receipts, this replaces the old subsidy system.

Gosport Borough Council paid £57.09m to exit the system and a thirty year business plan has been produced to show how this will be repaid.

The estimated average number of dwellings in 2021/22 is 3094.

The HRA has two revenue reserves the 'HRA working balance' and the 'Major Repairs, New Build and Loan Repayments Reserve' the latter was approved at Community Board on 4th February 2013.

The Council has a policy to purchase additional properties for affordable rent.

## HOUSING BOARD

	ORIGINAL 2020/2021 £000	REVISED 2020/2021 £000	BUDGET 2021/2022 £000
<b>HOUSING REVENUE ACCOUNT</b>			
<b>Expenditure</b>			
Repairs & Maintenance	4,754	5,180	4,886
Supervision & Management	4,177	4,272	4,292
Rents ,Rates,Taxes and Other Charges	239	252	201
Depreciation,Impairment and Revaluation	3,688	2,000	4,100
Debt Management Costs	42	42	42
<b>Total Expenditure</b>	12,900	11,746	13,521
<b>Income</b>			
Dwelling Rents	(14,305)	(14,237)	(14,357)
Non Dwelling Rents	(295)	(312)	(313)
Charges For Services and Facilities	(373)	(481)	(437)
<b>Total Income</b>	(14,973)	(15,030)	(15,107)
<b>Net Cost Of Services</b>	(2,073)	(3,284)	(1,586)
Interest Payable & Similar Charges	1,900	1,858	1,817
Interest & Investment Income	(52)	(6)	(5)
<b>NET HRA SURPLUS FOR YEAR</b>	(225)	(1,432)	226
<b>HRA BALANCE</b>			
Balance B/fwd	991	991	991
Transfer (to) or from HRA			
Balance C/Fwd	991	991	991
<b>NEW BUILD RESERVE</b>			
Balance B/Fwd	(3,573)	(3,498)	(4,265)
Transfer (to) or from HRA	(225)	(1,432)	226
Contribution to Capital	700	665	1778
<b>Balance C/Fwd</b>	(3,098)	(4,265)	(2,261)



## ECONOMIC DEVELOPMENT BOARD

### SUMMARY OF REVENUE ESTIMATES 2021/2022

	ORIGINAL 2020/2021 £	REVISED 2020/2021 £	BUDGET 2021/2022 £	Page
<b>SERVICE</b>				
Economic Prosperity	264,840	336,430	300,490	21
Market	(8,540)	(9,390)	(7,550)	21
Town Harbour Foreshore	218,970	218,540	213,870	21
Events	63,250	51,300	91,700	21
Properties	137,870	153,280	126,240	23
Marketing and Tourism	196,250	164,650	214,490	23
Local Plan	93,400	90,230	104,750	23
<b>Board Total</b>	<b>966,040</b>	<b>1,005,040</b>	<b>1,043,990</b>	

## ECONOMIC DEVELOPMENT BOARD

### ECONOMIC PROSPERITY

The Economic Prosperity Section has a focus on job creation and retention, including enterprise support, skills development, business engagement and facilitation of economic investment and development in the Borough. A number of services are delivered directly by the Section and others through staff leading or contributing to local and sub-regional partnerships.

	ORIGINAL 2020/2021 £	REVISED 2020/2021 £	BUDGET 2021/2022 £
Economic Development Initiatives	37,550	205,280	58,490
Town Centre & Retail Post	8,300	8,300	8,300
Regeneration Projects	35,000	82,350	32,000
Administration Recharges	187,200	171,900	222,300
	<u>268,050</u>	<u>467,830</u>	<u>321,090</u>
Grants / Donations & Sponsorships	<u>(3,210)</u>	<u>(131,400)</u>	<u>(20,600)</u>
	<u>(3,210)</u>	<u>(131,400)</u>	<u>(20,600)</u>
<b>Net Expenditure</b>	<u>264,840</u>	<u>336,430</u>	<u>300,490</u>

### MARKET

The Council operates a town market on Tuesdays and Saturdays

### TOWN HARBOUR FORESHORE

The foreshore covers the area from the ramparts (Haslar Bridge) along the front to the Camper & Nicholson boundary including the Millennium walkway/the Esplanade, Falkland Garden & the Tidal Clock

### EVENTS

Includes Christmas Events, Gosport Employment and Skills Fair and partnership initiatives with arts, museums and library services.

## ECONOMIC DEVELOPMENT BOARD

	ORIGINAL 2020/2021 £	REVISED 2020/2021 £	BUDGET 2021/2022 £
<b>ECONOMIC PROSPERITY</b>			
Supplies and Services	45,850	213,580	66,790
Regeneration Projects	35,000	82,350	32,000
Administration Recharges	187,200	171,900	222,300
	268,050	467,830	321,090
Income	(3,210)	(131,400)	(20,600)
<b>NET EXPENDITURE</b>	<b>264,840</b>	<b>336,430</b>	<b>300,490</b>
 <b>MARKET</b>			
Premises	1,000	1,570	1,070
Supplies and Services	10,460	9,020	10,820
Third Party Payments	15,800	16,000	16,360
Administration Recharges	700	700	700
	27,960	27,290	28,950
Income	(36,500)	(36,680)	(36,500)
<b>NET INCOME</b>	<b>(8,540)</b>	<b>(9,390)</b>	<b>(7,550)</b>
 <b>TOWN HARBOUR FORESHORE</b>			
Premises	3,250	2,820	2,820
Supplies and Services	3,650	3,650	1,250
Third Party Payments	44,370	44,370	-
Administration Recharges	700	700	42,800
Capital Finance	167,000	167,000	167,000
	218,970	218,540	213,870
<b>NET EXPENDITURE</b>	<b>218,970</b>	<b>218,540</b>	<b>213,870</b>
 <b>EVENTS</b>			
Employees	600	-	1,000
Supplies and Services	20,550	8,000	30,000
Third Party Payments	15,000	15,000	15,000
Administration Recharges	27,100	30,300	45,700
	63,250	53,300	91,700
Income	-	(2,000)	-
<b>NET EXPENDITURE</b>	<b>63,250</b>	<b>51,300</b>	<b>91,700</b>

## ECONOMIC DEVELOPMENT BOARD

	ORIGINAL 2020/2021 £	REVISED 2020/2021 £	BUDGET 2021/2022 £
<b>PROPERTIES</b>			
Investment Properties Managed	(19,250)	(6,030)	(16,080)
Wilmott Lane Depot	136,480	129,990	126,510
Leisure Operational Properties	20,640	29,320	15,810
<b>Net Expenditure</b>	<u>137,870</u>	<u>153,280</u>	<u>126,240</u>

## MARKETING AND TOURISM

Marketing and Tourism will retain its primary focus on promotional activity in the areas of economic development and tourism. The budget will fund the marketing of the Borough's inward investment and development opportunities, tourism destination marketing in collaboration with partners, in addition to a variety of other marketing initiatives.

## LOCAL PLAN

The Council has adopted a local plan for the Borough, the Gosport Borough Local Plan 2011-2029 (Oct 2015). The Local Plan sets out the Council's proposals for the development and use of land from 2011 – 2029, and forms the basis for dealing with planning applications. The Council has now agreed to proceed with a revised Local Plan covering the period to 2036.



## ECONOMIC DEVELOPMENT BOARD

	ORIGINAL 2020/2021 £	REVISED 2020/2021 £	BUDGET 2021/2022 £
<b>PROPERTIES</b>			
Premises	181,940	191,710	172,720
Supplies and Services	61,090	58,050	59,410
Third Party Payments	1,230	1,500	1,500
Administration Recharges	66,600	68,500	70,900
Capital Finance	43,300	33,600	33,600
	354,160	353,360	338,130
Income	(216,290)	(200,080)	(211,890)
<b>NET EXPENDITURE</b>	<b>137,870</b>	<b>153,280</b>	<b>126,240</b>
 <b>MARKETING AND TOURISM</b>			
Premises	2,000	2,080	2,000
Transport	700	-	700
Supplies & Services	78,200	74,920	78,390
Administration Recharges	124,400	99,000	143,000
	205,300	176,000	224,090
Income	(9,050)	(11,350)	(9,600)
<b>NET EXPENDITURE</b>	<b>196,250</b>	<b>164,650</b>	<b>214,490</b>
 <b>LOCAL PLAN</b>			
Supplies & Services	93,400	95,230	104,750
Income	-	(5,000)	-
<b>NET EXPENDITURE</b>	<b>93,400</b>	<b>90,230</b>	<b>104,750</b>



**POLICY AND ORGANISATION BOARD**

**SUMMARY OF REVENUE ESTIMATES 2021/2022**

<b>SERVICE</b>	ORIGINAL 2020/2021 £	REVISED 2020/2021 £	BUDGET 2021/2022 £	Page
Registration of Electors	233,310	192,050	251,820	27
Local Land Charges	26,310	29,060	28,560	27
Housing Benefits	724,500	595,510	659,200	27
Local Taxation	332,450	405,860	344,140	29
Development Services	968,850	973,640	967,940	29
Licensing & Registration	35,960	39,600	49,000	31
Assistance to Voluntary Organisations	253,170	247,520	225,980	31
Corporate & Civic Expenses	1,112,700	1,098,090	1,224,010	33
Miscellaneous Services	466,770	636,480	384,960	35
Other Corporate Areas	(821,130)	(859,160)	(790,590)	35
<b>Board Total</b>	<b>3,332,890</b>	<b>3,358,650</b>	<b>3,345,020</b>	

## POLICY AND ORGANISATION BOARD

### REGISTRATION OF ELECTORS

One of the Council's statutory functions relates to the annual compilation and publication of the Register of Electors. Administration and management is also carried out on all types of elections in accordance with the relevant statutory requirements.

### LOCAL LAND CHARGES

This is a statutory service which deals with over 1,000 searches of the Land Charges Register each year and also the registration and discharge of local land charges.

### HOUSING BENEFITS

The award of Housing and Council Tax Support is a financial lifeline for many people with lower incomes. The Benefits Section provides a service for the calculation of an award of entitlement within a legislative framework provided by the Government. The Benefits are intended to assist people on Income Support or otherwise low income, with their housing costs and/or Council Tax bills. Entitlement is calculated using an applicants income and capital using a complex calculation process.

*"To provide an effective, secure and customer focused Benefits Service that supports the Council's vision, helps to achieve the strategic priorities and meets the Council's Service values."*

	ORIGINAL 2020/2021 £	REVISED 2020/2021 £	BUDGET 2021/2022 £
Housing Benefits	561,600	446,810	496,700
Local Council Tax Support	162,900	148,700	162,500
<b>Net Expenditure</b>	<b>724,500</b>	<b>595,510</b>	<b>659,200</b>

## POLICY AND ORGANISATION BOARD

	ORIGINAL 2020/2021 £	REVISED 2020/2021 £	BUDGET 2021/2022 £
<b>REGISTRATION OF ELECTORS</b>			
Employees	23,400	15,100	15,300
Supplies and Services	39,020	43,950	48,920
Administration Recharges	190,100	144,800	199,400
	252,520	203,850	263,620
Income	(19,210)	(11,800)	(11,800)
<b>NET EXPENDITURE</b>	<b>233,310</b>	<b>192,050</b>	<b>251,820</b>
<b>LOCAL LAND CHARGES</b>			
Third Party Payments	31,610	30,160	30,160
Administration Recharges	71,700	70,900	68,400
	103,310	101,060	98,560
Income	(77,000)	(72,000)	(70,000)
<b>NET INCOME</b>	<b>26,310</b>	<b>29,060</b>	<b>28,560</b>
<b>HOUSING BENEFITS</b>			
Discretionary Housing Payment	153,000	136,350	136,350
Rent Allowances	14,379,800	13,666,120	13,697,120
Rent Rebates	6,586,500	6,282,150	6,345,000
Non HRA Rent Rebates	864,100	691,550	691,550
COVID Hardship Payments	-	560,290	-
Administration Recharges	931,400	783,100	845,600
	22,914,800	22,119,560	21,715,620
Income			
- Discretionary Housing Payment	(153,000)	(136,350)	(136,350)
- DWP Grant - Rent Allowances	(14,616,000)	(13,872,820)	(13,902,820)
- DWP Grant - Rent Rebates	(6,557,200)	(6,263,040)	(6,325,700)
- DWP Grant - Non HRA Rent Rebates	(864,100)	(691,550)	(691,550)
- COVID Hardship Grant	-	(560,290)	-
	(22,190,300)	(21,524,050)	(21,056,420)
<b>NET EXPENDITURE</b>	<b>724,500</b>	<b>595,510</b>	<b>659,200</b>

## POLICY AND ORGANISATION BOARD

### LOCAL TAXATION

The Local Taxation section is responsible for the collection of local taxes, from residents and businesses, to help finance services provided by Gosport Borough Council, Hampshire County Council, the Hampshire Police and Crime Commissioner and Hampshire Fire and Rescue Authority.

	ORIGINAL 2020/2021 £	REVISED 2020/2021 £	BUDGET 2021/2022 £
Local Tax Collection	276,000	341,150	274,150
National Non Domestic Rates	56,450	64,710	69,990
<b>Net Expenditure</b>	<b>332,450</b>	<b>405,860</b>	<b>344,140</b>

### DEVELOPMENT SERVICES

**Development Control** is a process that regulates the development and use of land. It is a statutory service that is governed by law and operates within a complex framework of government guidance, policies and advice set out in the County Council's Structure Plan and the Gosport Borough Local Plan. The service also involves consideration by the Council of planning applications and applications for advertisement consent. Fees are charged for processing planning applications.

**Building Control** is a partnership with Fareham Borough Council and Portsmouth City Council to provide independent specialist surveying service, examining drawings and calculations and supervising building works during construction. Fees are charged for this service that is provided to the public, designers, architects, other development professionals and to the building industry.

**Planning Policy** section is responsible for the preparation and review of the statutory Development Plan for the Borough.

**Conservation and Design** has a key role to play in safeguarding the built and natural heritage of the Borough.

	ORIGINAL 2020/2021 £	REVISED 2020/2021 £	BUDGET 2021/2022 £
Development Control	462,150	461,150	447,930
Building Control	81,320	84,710	85,210
Planning Policy	278,780	259,680	266,200
Conservation & Design	146,600	168,100	168,600
<b>Net Expenditure</b>	<b>968,850</b>	<b>973,640</b>	<b>967,940</b>

## POLICY AND ORGANISATION BOARD

	ORIGINAL 2020/2021 £	REVISED 2020/2021 £	BUDGET 2021/2022 £
<b>LOCAL TAXATION</b>			
Supplies & Services	12,350	3,960	6,600
Administration Recharges	712,200	695,500	716,400
	724,550	699,460	723,000
Income			
- Court Costs	(317,000)	(4,500)	(305,000)
- Administration Grant	(75,100)	(289,100)	(73,860)
	(392,100)	(293,600)	(378,860)
<b>NET EXPENDITURE</b>	<b>332,450</b>	<b>405,860</b>	<b>344,140</b>
 <b>DEVELOPMENT SERVICES</b>			
Supplies & Services	31,380	31,450	33,300
Third Party Payments	91,770	76,040	76,040
Administration Recharges	1,084,500	1,086,200	1,100,400
	1,207,650	1,193,690	1,209,740
Income	(238,800)	(220,050)	(241,800)
<b>NET EXPENDITURE</b>	<b>968,850</b>	<b>973,640</b>	<b>967,940</b>

## POLICY AND ORGANISATION BOARD

### LICENSING & REGISTRATION

This heading includes the licensing of hackney carriages, private hire vehicles, alcohol licenses for individuals and premises, pet shops, street trading, and various other licences including the issue of permits for machines for amusement with prizes and the registration of food premises, late night food premises, acupuncturists, ear-piercers, hairdressers etc.

### ASSISTANCE TO VOLUNTARY ORGANISATIONS

This heading includes grants to a number of local voluntary organisations detailed below.

	ORIGINAL 2020/2021 £	REVISED 2020/2021 £	BUDGET 2021/2022 £
<b>Grants:</b>			
- Citizens Advice Gosport	108,670	108,670	110,300
- Gosport Victim Support	3,930	3,930	3,990
- Gosport Voluntary Action	99,650	99,650	75,770
- Dial-a-ride	28,630	23,960	24,370
- Age Concern	1,470	1,470	1,490
- Solent Sea Rescue	2,440	2,440	2,470
- Gosporters	980	-	-
- Relate	6,200	6,200	6,290
Administration Recharges	1,200	1,200	1,300
<b>Net Expenditure</b>	<b>253,170</b>	<b>247,520</b>	<b>225,980</b>



## POLICY AND ORGANISATION BOARD

	ORIGINAL 2020/2021 £	REVISED 2020/2021 £	BUDGET 2021/2022 £
<b>LICENSING &amp; REGISTRATION</b>			
Third Party Payments	156,960	153,110	157,680
Administration Recharges	26,300	26,600	27,200
	<u>183,260</u>	<u>179,710</u>	<u>184,880</u>
Income	(147,300)	(140,110)	(135,880)
<b>NET EXPENDITURE</b>	<b><u>35,960</u></b>	<b><u>39,600</u></b>	<b><u>49,000</u></b>

## ASSISTANCE TO VOLUNTARY ORGANISATIONS

Supplies & Services	251,970	246,320	224,680
Admin Recharges	1,200	1,200	1,300
<b>NET EXPENDITURE</b>	<b><u>253,170</u></b>	<b><u>247,520</u></b>	<b><u>225,980</u></b>

## POLICY AND ORGANISATION BOARD

### CORPORATE AND CIVIC EXPENSES

The 'costs of democracy' plus expenses associated with the Mayoralty and formal Civic Events Corporate and Civic Expenses include certain central costs which comprise the 'Corporate and Democratic Core' - these are not support costs and are not charged to direct services. They are the cost of activities which local authorities engage in because they are elected multi-purpose authorities, including the provision of an infrastructure for service provision, information for public accountability and all aspects of members' activities. In line with professional guidance they are identified as a separate budget heading.

	ORIGINAL 2020/2021 £	REVISED 2020/2021 £	BUDGET 2021/2022 £
<b>Mayoral Expenses</b>			
Mayor's Allowance	7,330	7,750	7,530
Deputy Mayor's Allowance	2,340	2,350	2,410
National Insurance ERS payments	210	600	600
Premises	350	-	-
Transport	5,490	4,380	4,450
Supplies and Services	4,000	6,890	3,930
Mayor Making	5,250	1,500	5,250
Administration Recharges	58,000	58,400	64,100
Income	-	-	-
	82,970	81,870	88,270
<b>Civic Events</b>			
Royan Twinning	140	140	140
Civic Events	7,180	3,550	7,250
Administration Recharges	58,800	52,600	64,600
	66,120	56,290	71,990
<b>Members and Election Expenses</b>			
Members Allowances	262,000	263,930	270,530
Members Travelling Expenses	600	160	600
Other Expenses	12,500	10,050	13,940
Administration Recharges	94,700	94,500	97,700
Election Expenses #	106,750	8,000	69,730
Election Income	(50,100)	-	-
	426,450	376,640	452,500

# The costs and income for County, Parliamentary and Police elections and the referendum are fully reimbursed with the remaining net cost being the cost to the Council of it's local elections.

**POLICY AND ORGANISATION BOARD**

	ORIGINAL 2020/2021 £	REVISED 2020/2021 £	BUDGET 2021/2022 £
<b>CORPORATE AND CIVIC EXPENSES</b>			
Third Party Payments	6,680	6,520	6,710
Administration Recharges			
- Financial Services	257,800	287,790	293,290
- Legal Services	163,350	181,710	200,630
- Chief Executives Unit	11,200	11,090	11,100
- Housing Services	42,090	43,960	42,810
- HRA Attributable Element	(167,160)	(168,380)	(176,490)
	<hr/> 313,960	<hr/> 362,690	<hr/> 378,050
<b>Mayoral Expenses</b>			
Employees	210	600	600
Premises	350	-	-
Transport	5,490	4,380	4,450
Supplies & Services	18,920	18,490	19,120
Admin Recharges	58,000	58,400	64,100
Income	-	-	-
	<hr/> 82,970	<hr/> 81,870	<hr/> 88,270
<b>Civic Events</b>			
Employees	3,960	300	3,600
Premises	600	600	800
Supplies and Services	2,840	2,790	2,990
Administration Recharges	58,800	52,600	64,600
Income	(80)	-	-
	<hr/> 66,120	<hr/> 56,290	<hr/> 71,990
<b>Members and Election Expenses</b>			
Employees	69,900	4,500	41,500
Premises	8,200	-	3,000
Transport	1,350	160	760
Supplies & Services	294,600	269,480	301,740
Admin Recharges	102,500	102,500	105,500
Income	(50,100)	-	-
	<hr/> 426,450	<hr/> 376,640	<hr/> 452,500
<b>Council and Board Meetings</b>			
Transport			
Supplies and Services	400	-	400
Administration Recharges	222,800	220,600	232,800
	<hr/> 223,200	<hr/> 220,600	<hr/> 233,200
<b>NET EXPENDITURE</b>	<hr/> <b>1,112,700</b>	<hr/> <b>1,098,090</b>	<hr/> <b>1,224,010</b>

## POLICY AND ORGANISATION BOARD

### MISCELLANEOUS SERVICES

	ORIGINAL 2020/2021 £	REVISED 2020/2021 £	BUDGET 2021/2022 £
<b>Other Expenses comprises</b>			
Dangerous Structures	6,880	6,270	6,270
Union Duties	80	70	70
General Insurances & Building Condition Consultants	6,360	1,500	1,500
Employee costs, savings, efficiencies and vacancies	-	-	(120,000)
Salary sacrifice NI savings	(12,000)	(13,400)	(13,400)
Pension Costs for Discontinued Services	135,800	128,900	106,600
Firewardens & First Aid Allowances etc	5,600	5,600	5,600
Coastline Expenditure (excluding Admin)	22,700	22,670	22,950
Compact Events	1,200	900	1,200
Other Corporate Expenses	20,550	11,350	15,670
	187,170	163,860	26,460

### Administration Recharges including Climate Change

The Council intends to continue on the work it began in 2008 with the newly formed Climate Change Board, seeking to reduce emissions, mitigate the impact and adapt to Climate Change. It has set a carbon reduction target for its own operations and will work with the community, and with our partners in Hampshire, towards achieving the goal of carbon neutrality by 2050. The Council will aim to achieve this goal (for its own operations) well ahead of the target date of 2050 set in the Climate Change Act, and as soon as practicably possible, while taking account of the cost/benefit aspect of all measures adopted and of the resources available to implement plans of action.

### OTHER CORPORATE AREAS

**Other Corporate Areas includes the following Non-Financing items:**

Audit Fees	24,500	28,100	30,100
Capital Administration	118,800	129,100	120,480
Subscriptions	8,710	8,520	8,520
Safety Committee	8,890	8,900	8,900
	160,900	174,620	168,000

**Other Corporate Areas includes the following Financing items:**

Capital Finance - Depreciation Reversal	(1,402,300)	(1,518,200)	(1,518,200)
External Interest Payable	2,063,000	1,937,800	1,870,700
External Interest Receivable	(187,250)	(23,400)	(13,600)
Capital Finance - Minimum Revenue Provision / Appropriations	573,000	594,000	683,000
Treasury Management	83,800	93,000	93,350
Hra Item 8 Transfer	(1,890,480)	(1,895,180)	(1,853,870)
Interest Receivable Under Finance Leases	(221,800)	(221,800)	(219,970)
Interest Paid Under Finance Leases	-	-	-
	(982,030)	(1,033,780)	(958,590)
	(821,130)	(859,160)	(790,590)

## POLICY AND ORGANISATION BOARD

	ORIGINAL 2020/2021 £	REVISED 2020/2021 £	BUDGET 2021/2022 £
<b>MISCELLANEOUS SERVICES</b>			
Other Expenses (breakdown opposite)	187,170	163,860	26,460
Administration Recharges	292,900	390,300	375,900
COVID Corporate Costs	-	299,430	-
	480,070	853,590	402,360
Income	(13,300)	(51,760)	(17,400)
COVID Grant	-	(165,350)	-
<b>NET EXPENDITURE</b>	<b>466,770</b>	<b>636,480</b>	<b>384,960</b>

## OTHER CORPORATE AREAS

Employees	25,300	25,100	25,280
Supplies and Services	77,600	91,020	92,370
Administration Recharges	141,800	151,500	143,700
Capital Finance	(829,300)	(924,200)	(835,200)
Financing Income and Expenditure	(236,530)	(202,580)	(216,740)
<b>NET INCOME</b>	<b>(821,130)</b>	<b>(859,160)</b>	<b>(790,590)</b>



## SERVICE UNIT ACCOUNTS

### SUMMARY OF REVENUE ESTIMATES 2021/2022

	ORIGINAL 2020/2021 £	REVISED 2020/2021 £	BUDGET 2021/2022 £	Page
<b>TOTAL EXPENSES BY SERVICE UNIT</b>				
Chief Executive's Unit	192,800	250,190	197,900	39
Legal, Democratic & Planning Service	5,545,690	5,358,140	5,809,910	39
Financial Services	3,005,010	2,996,820	3,077,680	41
Housing Services	4,112,590	4,038,620	4,152,230	41
Grounds Maintenance DSO	0	0	1,263,250	43
	<b>12,856,090</b>	<b>12,643,770</b>	<b>14,500,970</b>	

### TOTAL EXPENSES BY TYPE

Employees	9,220,050	8,980,720	10,442,360
Premises	226,030	212,080	222,910
Transport	105,720	82,050	207,330
Supplies & Services	1,003,410	958,120	1,183,780
Third Party Payments	50,000	51,080	51,970
Administration Recharges	2,022,280	2,062,720	2,095,620
Capital Finance	228,600	297,000	297,000
	<b>12,856,090</b>	<b>12,643,770</b>	<b>14,500,970</b>

### ANALYSIS OF INCOME AND RECHARGES

#### Income

- Fees and Charges and External Funding	(186,670)	(218,800)	(378,320)
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#### Recharges

General Fund - Community	(1,736,800)	(1,635,200)	(2,749,700)
- Housing	(532,300)	(508,000)	(537,200)
- Economic Development	(406,700)	(371,100)	(525,400)
- Policy and Organisation	(4,368,640)	(4,308,750)	(4,493,130)
Housing Revenue Account	(3,602,700)	(3,539,200)	(3,721,600)
Recharges between Business Units	(1,225,680)	(1,273,320)	(1,253,620)
Recharges within Business Unit	(796,600)	(789,400)	(842,000)

<b>Total Recharges from Service Units</b>	<b>(12,856,090)</b>	<b>(12,643,770)</b>	<b>(14,500,970)</b>
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## SERVICE UNIT ACCOUNTS

	ORIGINAL 2020/2021 £	REVISED 2020/2021 £	BUDGET 2021/2022 £
<b>CHIEF EXECUTIVE'S UNIT</b>			
Chief Executive Section	114,760	113,560	115,020
Emergency Planning	78,040	136,630	82,880
Total Gross Expenditure	192,800	250,190	197,900
Less recharges within the business unit	-	-	-
<b>Total Expenditure</b>	<b>192,800</b>	<b>250,190</b>	<b>197,900</b>

## LEGAL, DEMOCRATIC AND PLANNING SERVICE

Development Services Administration	185,720	152,580	145,420
Conservation & Design	135,460	161,000	160,340
Development Control	496,640	495,850	521,500
Planning Policy	318,720	313,800	324,760
Transport & Traffic Section	58,940	66,620	68,160
Economic Prosperity	351,960	282,530	417,520
Corporate Policy Section	200,550	172,790	235,810
Community Safety	108,140	109,050	110,750
Personnel	142,100	160,940	159,800
Personnel Corporate Budget	5,500	7,820	7,600
Building Control Partnership Account	24,810	23,620	23,520
Environmental Health	68,000	68,200	69,800
Civic Support	191,890	187,430	215,010
I T Services	998,990	982,730	1,018,080
Cashiers and Reception	295,970	319,120	328,050
Telephones	8,710	13,610	12,520
I T Services Co-location	41,500	42,700	43,000
Borough Solicitor & Deputy Chief Executive Section	16,400	-	-
Democratic Services	117,910	122,610	130,130
Electoral Registration	200,290	206,570	210,540
Customer Services & Administration	185,630	178,530	193,280
Duty Client Contact Officer	13,350	14,270	13,830
Waste Management	216,090	163,300	219,490
Landscape Management	467,430	457,590	473,440
Enforcement	428,580	436,800	445,260
Land Charges Team	41,000	40,500	39,670
Legal Services	225,410	177,580	222,630
Total Gross Expenditure	5,545,690	5,358,140	5,809,910
Less recharges within the business unit	(478,800)	(413,400)	(464,400)
<b>Total Expenditure</b>	<b>5,066,890</b>	<b>4,944,740</b>	<b>5,345,510</b>



## SERVICE UNIT ACCOUNTS

	ORIGINAL 2020/2021 £	REVISED 2020/2021 £	BUDGET 2021/2022 £
<b>CHIEF EXECUTIVE'S UNIT</b>			
Employees	112,650	114,300	114,470
Transport	300	380	300
Supplies and Services	36,150	39,610	38,130
Administration Recharges	43,700	95,900	45,000
	<u>192,800</u>	<u>250,190</u>	<u>197,900</u>
Income			
- Fees and Charges and External Funding	(6,000)	(6,000)	(6,000)
Recharges			
General Fund - Community	-	-	-
- Housing	-	-	-
- Economic Development	-	-	-
- Policy and Organisation	(126,500)	(184,690)	(131,400)
Housing Revenue Account	(39,600)	(39,200)	(39,700)
Recharges between Business Units	(20,700)	(20,300)	(20,800)
Recharges within Business Unit	-	-	-
	<u>(192,800)</u>	<u>(250,190)</u>	<u>(197,900)</u>
<b>NET EXPENDITURE</b>	<u>-</u>	<u>-</u>	<u>-</u>
<b>LEGAL, DEMOCRATIC AND PLANNING SERVICE</b>			
Employees	3,954,120	3,776,630	4,149,770
Premises	5,090	6,780	5,540
Transport	45,440	36,720	40,240
Supplies and Services	512,940	509,210	531,560
Third Party Payments	42,000	43,200	43,500
Administration Recharges	816,400	756,800	810,500
Capital Finance	169,700	228,800	228,800
	<u>5,545,690</u>	<u>5,358,140</u>	<u>5,809,910</u>
Income			
- Fees and Charges and External Funding	(91,660)	(69,810)	(89,860)
Recharges			
General Fund - Community	(1,545,600)	(1,441,300)	(1,566,700)
- Housing	(63,200)	(50,200)	(58,200)
- Economic Development	(300,600)	(262,200)	(373,500)
- Policy and Organisation	(2,153,250)	(2,156,010)	(2,307,030)
Housing Revenue Account	(222,000)	(240,400)	(247,100)
Recharges between Business Units	(690,580)	(724,820)	(703,120)
Recharges within Business Unit	(478,800)	(413,400)	(464,400)
	<u>(5,545,690)</u>	<u>(5,358,140)</u>	<u>(5,809,910)</u>
<b>NET EXPENDITURE</b>	<u>-</u>	<u>-</u>	<u>-</u>

## SERVICE UNIT ACCOUNTS

	ORIGINAL 2020/2021 £	REVISED 2020/2021 £	BUDGET 2021/2022 £
<b>FINANCIAL SERVICES</b>			
Internal Audit	137,770	139,920	144,330
Reprographics	235,580	239,340	233,730
Central Purchasing	106,990	164,400	160,820
Town Hall	92,750	91,540	99,320
Financial Services Management	51,860	51,860	52,220
Accountancy	733,080	754,880	771,430
Payroll & Admin	115,160	115,640	119,110
Housing Benefit	968,600	908,470	950,140
Council Tax	563,220	530,770	546,580
Total Gross Expenditure	<u>3,005,010</u>	<u>2,996,820</u>	<u>3,077,680</u>
Less recharges within the business unit	<b>(188,100)</b>	<b>(246,200)</b>	<b>(245,900)</b>
<b>Total Expenditure</b>	<u><u>2,816,910</u></u>	<u><u>2,750,620</u></u>	<u><u>2,831,780</u></u>

## HOUSING SERVICES

Housing Management	267,210	236,320	244,180
Estate Management	1,606,640	1,614,040	1,715,400
Allocations & Advice	1,174,740	1,162,980	1,167,260
At Your Service	20,400	17,450	20,600
Tlc Development	7,920	6,400	7,800
Housing Strategic Services	46,070	41,810	41,990
Choice Based Lettings	8,240	7,900	7,700
Technical Services	613,410	570,670	571,140
Property Services	-	-	-
Corporate Cleaning	42,200	44,260	43,200
Town Hall Landlord	325,760	336,790	332,960
Total Gross Expenditure	<u>4,112,590</u>	<u>4,038,620</u>	<u>4,152,230</u>
Less recharges within the business unit	<b>(129,700)</b>	<b>(129,800)</b>	<b>(131,700)</b>
<b>Total Expenditure</b>	<u><u>3,982,890</u></u>	<u><u>3,908,820</u></u>	<u><u>4,020,530</u></u>

## SERVICE UNIT ACCOUNTS

	ORIGINAL 2020/2021 £	REVISED 2020/2021 £	BUDGET 2021/2022 £
<b>FINANCIAL SERVICES</b>			
Employees	2,018,420	1,990,490	2,059,240
Premises	1,550	1,550	1,550
Transport	9,630	6,690	7,440
Supplies and Services	289,040	256,960	247,930
Third Party Payments	7,470	7,130	7,720
Administration Recharges	673,200	728,300	748,100
Capital Finance	5,700	5,700	5,700
	3,005,010	2,996,820	3,077,680
Income			
- Fees and Charges and External Funding	(21,910)	(46,030)	(29,030)
Recharges			
General Fund - Community	(133,800)	(138,100)	(140,000)
- Housing	(20,900)	(23,700)	(24,000)
- Economic Development	(61,300)	(65,400)	(64,700)
- Policy and Organisation	(1,976,000)	(1,852,790)	(1,939,850)
Housing Revenue Account	(263,500)	(278,600)	(282,900)
Recharges between Business Units	(339,500)	(346,000)	(351,300)
Recharges within Business Unit	(188,100)	(246,200)	(245,900)
	(3,005,010)	(2,996,820)	(3,077,680)
<b>NET EXPENDITURE</b>	-	-	-
<b>HOUSING SERVICES</b>			
Employees	3,134,860	3,099,300	3,210,840
Premises	219,390	203,750	215,820
Transport	50,350	38,260	50,490
Supplies and Services	165,280	152,340	119,810
Third Party Payments	530	750	750
Administration Recharges	488,980	481,720	492,020
Capital Finance	53,200	62,500	62,500
	4,112,590	4,038,620	4,152,230
Income			
- Fees and Charges and External Funding	(67,100)	(96,960)	(68,820)
Recharges			
General Fund - Community	(57,400)	(55,800)	(58,100)
- Housing	(448,200)	(434,100)	(451,900)
- Economic Development	(44,800)	(43,500)	(45,200)
- Policy and Organisation	(112,890)	(115,260)	(114,710)
Housing Revenue Account	(3,077,600)	(2,981,000)	(3,103,400)
Recharges between Business Units	(174,900)	(182,200)	(178,400)
Recharges within Business Unit	(129,700)	(129,800)	(131,700)
	(4,112,590)	(4,038,620)	(4,152,230)
<b>NET EXPENDITURE</b>	-	-	-

### SERVICE UNIT ACCOUNTS

	ORIGINAL 2020/2021 £	REVISED 2020/2021 £	BUDGET 2021/2022 £
<b>GROUNDS MAINTENANCE DSO</b>			
Grounds Maintenance DSO	-	-	1,263,250
Total Gross Expenditure	-	-	1,263,250
Less recharges within the business unit	-	-	-
<b>Total Expenditure</b>	-	-	<u>1,263,250</u>

## SERVICE UNIT ACCOUNTS

	ORIGINAL 2020/2021 £	REVISED 2020/2021 £	BUDGET 2021/2022 £
<b>GROUNDS MAINTENANCE DSO</b>			
Employees	-	-	908,040
Transport	-	-	108,860
Supplies and Services	-	-	246,350
	-	-	1,263,250
Income			
- Fees and Charges and External Funding	-	-	(184,610)
Recharges			
General Fund - Community	-	-	(984,900)
- Housing	-	-	(3,100)
- Economic Development	-	-	(42,000)
- Policy and Organisation	-	-	(140)
Housing Revenue Account	-	-	(48,500)
Recharges between Business Units	-	-	-
Recharges within Business Unit	-	-	-
	-	-	(1,263,250)
<b>NET EXPENDITURE</b>	-	-	-

<b>COVID SUMMARY</b>
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<b>FORECAST ADDITIONAL COSTS 2020/21</b>
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Cost Area	Forecast Total £000
Rough Sleepers	681
Homelessness	223
Public Health Cleaning	169
Remote IT working (£118k 2019/20)	24
Corp Overtime	27
Corp Legal	28
Cemetery new	12
Environment	18
Leisure Centre	667
Reopening / enforcement	1
HRA	8
Unachievable Savings	42
<b>Total</b>	<b>1,900</b>

<b>FORECAST INCOME LOSS 2020/21</b>
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Income Area	Forecast Total £000
Car Parks	399
Leisure Centre Profit share	30
Leisure Centre fee	89
Planning	78
Land Charges	17
Sport	14
Market	19
Licensing	17
Other income	21
Commercial property rent	147
Council Tax court fees	300
<b>Total</b>	<b>1,131</b>

<b>Financial Impact 2020/21 (before Govt. Funding)</b>	<b>3,031</b>
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Less Specific Government Funding (Sales Fees & Charges plus Next Steps Accommodation Programme)	(815)
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Less Universal Credit for Rough Sleepers	(264)
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Less Charges to the HRA	(96)
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<b>Impact on General Fund Net Expenditure</b>	<b>1,856</b>
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Less Non Specific Government Funding	(1,346)
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<b>General Fund Net Financial Impact 2020/21</b>	<b>510</b>
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